



TIME SENSITIVE, REQUIRES BOARD ACTION
BALLOT DEADLINE: Thursday, March 15, 2018

January 29, 2018

TRANSMITTAL

To: All Board Presidents and Superintendents
CSBA Member Boards of Education

From: Executive Office

Re: Ballot for 2018 CSBA Delegate Assembly Election
U.S. Postmark Deadline – Thursday, March 15, 2018

Enclosed in this mailing you will find the following:

- Memo from CSBA President Mike Walsh
- Info sheet for return envelope U.S. Postmark Deadline – Thursday, March 15, 2018
- Red ballot to be signed by Superintendent or Board Clerk
- List of the current Delegates in your region (reverse side of ballot)
- Copy on white paper of the red ballot and list of current Delegates (on reverse side) for insertion in board packets
- Copy of each candidate's biographical sketch and optional résumé, if provided

Please do not hesitate to contact the Executive Office at (800) 371-4691 if you have any questions.

Thank you.

Enclosures



TIME SENSITIVE, REQUIRES BOARD ACTION
BALLOT DEADLINE: Thursday, March 15, 2018

January 29, 2018

MEMORANDUM

To: All Board Presidents and Superintendents
CSBA Member Boards of Education

From: Mike Walsh, President

Re: Ballot for 2018 CSBA Delegate Assembly Election
U.S. Postmark Deadline – Thursday, March 15, 2018

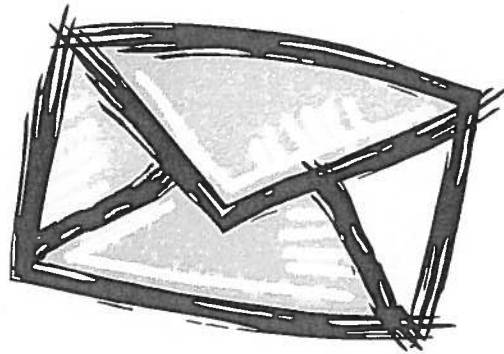
Enclosed is the ballot material for election of a representative to the CSBA Delegate Assembly from your region or subregion. The material consists of the ballot (on red paper), required candidate biographical sketch form, and if submitted, a résumé. In addition, provided is a watermarked “copy” of the ballot on white paper so that it may be included in board agenda packets, if you choose to do so. **Only the completed ballot on red paper is to be returned.**

The board, as a whole, may vote for up to the number of vacancies in the region or subregion as indicated on the ballot. For example, if there are three vacancies in the region or subregion, the board may vote for up to three individuals. Regardless of the number of vacancies, each board may cast no more than one vote for any one candidate. (The ballot also contains a provision for write-in candidates; their name and district must be clearly printed in the space provided.)

The ballot must be signed by the Superintendent or Board Clerk and returned in the enclosed envelope; if the envelope is misplaced, you may use your district’s stationery. Please write **DELEGATE ELECTION** prominently on the envelope with the region or subregion number on the bottom left corner of the envelope (this number appears at the top of the ballot). **Ballots must be postmarked by the U.S. Post Office on or before Thursday, March 15, 2018. No exceptions are allowed.**

Election results will be available no later than Friday, April 1. If there is a tie vote, a run-off election will be held. All re-elected and newly elected Delegates will serve two-year terms beginning April 1, 2018 – March 31, 2020. The next meeting of the Delegate Assembly is on Saturday, May 19 – Sunday, May 20 at the Hyatt Regency in Sacramento.

The names of all Delegates will be available on CSBA’s website no later than Friday, April 1. Please do not hesitate to contact our Executive Office at (800) 371-4691, should you have any questions. Thank you.



- BALLOTS SHOULD BE RETURNED IN THE ENVELOPE PROVIDED BY CSBA
- IF THE ENCLOSED ENVELOPE IS MISPLACED, PLEASE USE YOUR STATIONERY
- ON THE BOTTOM LEFT CORNER OF THE ENVELOPE, WRITE IN THE REGION OR SUBREGION NUMBER (THIS NUMBER APPEARS ON THE TOP OF THE BALLOT)

RETURN TO:

CSBA
DELEGATE ASSEMBLY ELECTIONS
3251 BEACON BLVD.
WEST SACRAMENTO, CA 95691

This completed **ORIGINAL** Ballot must be **SIGNED** by the Superintendent or Board Clerk and returned in the enclosed envelope postmarked by the U.S. post office no later than **THURSDAY, MARCH 15, 2018**. Only ONE Ballot per Board. Be sure to mark your vote "X" in the box.

A PARTIAL, UNSIGNED, PHOTOCOPIED, OR LATE BALLOT WILL NOT BE VALID.

OFFICIAL 2018 DELEGATE ASSEMBLY BALLOT
REGION 17
(San Diego County)

Number of vacancies: 10 (Vote for no more than 10 candidates)

Delegates will serve two-year terms beginning April 1, 2018 – March 31, 2020

**denotes incumbent*

- | | |
|---|--|
| <input type="checkbox"/> Elvia Aguilar (South Bay Union SD)* | <input type="checkbox"/> Laurie Humphrey (Chula Vista ESD) |
| <input type="checkbox"/> Barbara Avalos (National SD)* | <input type="checkbox"/> Claudine Jones (Carlsbad USD)* |
| <input type="checkbox"/> Maria Betancourt-Castaneda (National SD) | <input type="checkbox"/> Elva Salinas (Grossmont Union HSD) |
| <input type="checkbox"/> Brian Clapper (National SD)* | <input type="checkbox"/> Alma Sarmiento (National SD) |
| <input type="checkbox"/> Maria Dalla (National SD) | <input type="checkbox"/> Debra H. Schade (Solana Beach SD)* |
| <input type="checkbox"/> Eleanor Juanita Evans (Oceanside USD)* | <input type="checkbox"/> Marla Strich (Encinitas Union ESD)* |
| <input type="checkbox"/> Armando Farías (Chula Vista ESD) | <input type="checkbox"/> Cipriano Vargas (Vista USD)* |

Provision for Write-in Candidate Name

School District

Signature of Superintendent or Board Clerk

Title

School District

Date of Board Action

See reverse side for a current list of all Delegates in your Region.

REGION 17 – 24 Delegates (18 elected/6 appointed) ♦

Director: Katie Dexter (Lemon Grove SD)

Below is a list of all the current Delegates with expired terms from this Region.

County: San Diego

- Elvia Aguilar (South Bay Union SD), term expires 2018
- Barbara Avalos (National SD), term expires 2018
- Richard Barrera, (San Diego USD) ♦, appointed term expires 2019
- Leslie Ray Bunker (Chula Vista ESD), term expires 2019
- Brian Clapper (National SD), term expires 2018
- Vacant, 2019
- Eleanor Evans (Oceanside USD), term expires 2018
- Al Guerra, (Alpine Union SD), term expires 2018
- Beth Hergesheimer (San Dieguito Union HSD), term expires 2019
- Claudine Jones (Carlsbad USD), term expires 2018
- Michael McQuary (San Diego USD) ♦, appointed term expires 2018
- Tamara Otero (Cajon Valley Union SD), term expires 2019
- Dawn Perfect (Ramona USD), term expires 2019
- Eduardo Reyes (Chula Vista ESD), term expires 2018
- Barbara Ryan (Santee SD), term expires 2019
- Debra Schade (Solana Beach ESD), term expires 2018
- Nicholas Segura (Sweetwater Union HSD) ♦, appointed term expires 2018
- Charles Sellers (Poway USD) ♦, appointed term expires 2019
- Louis Smith (Coronado USD), term expires 2019
- Arturo Solis (Sweetwater Union HSD) ♦, appointed term expires 2019
- Marla Strich (Encinitas Union ESD), term expires 2018
- Cipriano Vargas, (Vista USD), term expires 2018
- Sharon Whitehurst-Payne (San Diego USD) ♦, appointed term expires 2019

County Delegate:

Guadalupe Gonzalez (San Diego COE), term expires 2019

County

San Diego



2018 Delegate Assembly Candidate Biographical Sketch Form

DUE: Sunday, January 7, 2018

Mail to: CSBA | Attn: Executive Office | 3251 Beacon Blvd., West Sacramento, CA 95691 | fax: (916) 371-3407 | or email: nominations@csba.org.

Please complete, sign and date this required one-page candidate biographical sketch form. An optional, one-page, single-sided, résumé may also be submitted; both will be copied exactly as received. Please do not state "see résumé" and please do not re-type this form. Any additional page(s) exceeding this one-page candidate form will not be accepted. It is the candidate's responsibility to confirm that all nomination materials have been received by the CSBA Executive Office. Late submissions will not be accepted. If you have any questions, please contact the Executive Office at (800) 266-3382.

Your signature indicates your consent to have your name placed on the ballot and to serve as a Delegate, if elected.

Signature: *Elvia Aguilar* Date: 11-10-17

Name: <u>Elvia Aguilar</u>	CSBA Region-subregion #: <u>17</u>
District or COE: <u>South Bay Union School District</u>	Years on board: <u>27</u>
Profession: <u>Retired</u>	Contact Number: (please v <input checked="" type="checkbox"/> Cell <input type="checkbox"/> Home <input type="checkbox"/> Bus.) <u>(619)840-2559</u>
*Primary E-mail: <u>eaguilar@sbusd.org</u>	
(*Communications from CSBA will be sent to primary email)	
Are you a continuing Delegate? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If yes, how long have you served as a Delegate? <u>5</u>	

Why are you interested in becoming a Delegate? Please describe the skills and experiences you would bring to the Delegate Assembly.

My dedication to public education is reflected in my background, organizational membership, and ongoing professional development activities. I have developed valuable skills and experience, which support my service to the Delegate Assembly. If re-elected, I will continue my focus on strengthening the relationship between public education and CSBA, partners, legislators, business leaders, and the community we serve.

Please describe your activities and involvement on your local board, community, and/or CSBA.

I have been a member of the Board of Trustees of the South Bay Union School District for 27 years and have held the positions of Clerk, Vice President, and President. I have also served on various District committees, including PTA (past President), PTSA, Booster Clubs, and a founding member and past President of the Education Foundation. I have also served our community as a member of the Optimist Club and LULAC. I have been a CSBA member for 27 years and have completed professional development, including the Masters In Governance and Master of Boardmanship programs. I have represented Region 17 as a Delegate Assembly member for five years.

What do you see as the biggest challenge facing governing boards and how can CSBA help address it?

Boards of Education are entrusted by their diverse communities to ensure that high quality education is provided to each student. CSBA provides training support, resources, and inspiration to governing boards and superintendents to maximize their effectiveness in carrying out their critical leadership functions.



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Signature: Barbara Avalos Date: December 13, 2017

Name: <u>Barbara Avalos</u>	CSBA Region-subregion #: <u>17</u>
District or COE: <u>National School District</u>	Years on board: <u>9</u>
Profession: <u>Pre Need Counselor</u> Contact Number: (please v <input checked="" type="checkbox"/> Cell <input type="checkbox"/> Home <input type="checkbox"/> Bus.) <u>619-550-6856</u>	
*Primary E-mail: <u>bavalos@nsd.us</u>	
(*Communications from CSBA will be sent to primary email)	
Are you a continuing Delegate? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If yes, how long have you served as a Delegate? <u>5 years</u>	

Why are you interested in becoming a Delegate? Please describe the skills and experiences you would bring to the Delegate Assembly.

In my nine years as a member of the Governing Board, I have been involved in the selection committee for the Superintendent, Assistant Superintendent, Director and Principal searches. I have attended many functions representing the District and Governing Board in the community as well as having attended program assemblies, open houses, and parent nights at each of the school sites. Furthermore, I have visited each classroom in the District each year. I have completed the Masters in Governance Program twice and attended the annual conferences, which have strengthened my abilities as a member of the Governing Board. I have been involved in several committees throughout the community (health care, immigration, NALEO, etc.). I have served on the committee for the City area plan, which includes affordable housing. I also serve on the Board of Directors for the San Diego Organizing Project (SDOP). With the SDOP, I worked to remove hazardous auto/body shops that were dangerously close to schools.

Please describe your activities and involvement on your local board, community, and/or CSBA.

I am our Governing Board's liaison to the Delegate Assembly, where I have assisted several times on the validation committee for the Golden Bell Award. I have participated as Principal for a Day for the Sweetwater Union High School District. As Board Clerk, I represented our District on the South County Region Committee with the challenge of developing a common calendar. As Board President, I worked with our community on the passing of a local bond to help with upgrading our schools. I am a member of the Education Legal Alliance. I have been involved in the development of our Strategic Plan as well as in the Local Control Accountability Plan. I shall continue to serve the diverse population of the region as well as the State that advocates for this region.

What do you see as the biggest challenge facing governing boards and how can CSBA help address it?

The biggest challenge facing school boards in California is the volatile funding mechanism that the State has in place for schools where we have good funding years and bad funding years. School boards are forced to make difficult decisions during tough economic times that often negatively impact students in the classroom. The lack of statewide funding and support for the building and maintenance of school facilities places the cost and support for these types of initiatives solely on the local communities. CSBA can act as a voice for change and as an advocate for districts.



2018 Delegate Assembly Candidate Biographical Sketch Form

DUE: Sunday, January 7, 2018

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Signature: Maria Betancourt-Castaneda Date: 01/06/2018

Name: <u>Maria Betancourt-Castaneda</u>	CSBA Region-subregion #: <u>17</u>
District or COE: <u>National School District</u>	Years on board: <u>3 years</u>
Profession: <u>Business Owner/Homemaker</u> Contact Number: (please v <input checked="" type="checkbox"/> Cell <input type="checkbox"/> Home <input type="checkbox"/> Bus.) <u>619-495-8563</u>	
*Primary E-mail: <u>mbcastaneda@nsd.us</u>	
(*Communications from CSBA will be sent to primary email)	
Are you a continuing Delegate? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If yes, how long have you served as a Delegate? _____	

Why are you interested in becoming a Delegate? Please describe the skills and experiences you would bring to the Delegate Assembly.

I am interested in being a Delegate to improve the communicating between the District and CSBA. In addition, increase my knowledge as a Board Member to better serve my community.

As an active member of the community I have a good relationship with stakeholders which will benefit my ability to involve a variety of stakeholders.

Please describe your activities and involvement on your local board, community, and/or CSBA.

I have served or currently serve as PTO President, School Site Council Representative, DAC, Preschool Liason, Fundraising Committee.

I am actively involved in the Youth Football and Cheer program for our community, currently serving at the capacity of President of the Association. I also assist our community High School program in fundraising for equipment, new uniforms and additional gear.

Completed the Masters in Governance and attend several CSBA Conferences throughout the years.

What do you see as the biggest challenge facing governing boards and how can CSBA help address it?

One of the biggest challenges our district faces is the stakeholders understanding the role of the Board Members and the difficult decisions that are required with always putting children first. Also, being able to manage the budget when changes eventually affect our district.

CSBA can help in addressing these challenges by providing training and communications to all stakeholders.



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Signature: *Brian Clapper* Date: December 13, 2017

Name: <u>Brian Clapper</u>	CSBA Region-subregion #: <u>17</u>
District or COE: <u>National School District</u>	Years on board: <u>5</u>
Profession: <u>Retired</u> Contact Number: (please v <input checked="" type="checkbox"/> Cell <input type="checkbox"/> Home <input type="checkbox"/> Bus.) <u>619-405-7217</u>	
*Primary E-mail: <u>bclapper@nsd.us</u>	
(*Communications from CSBA will be sent to primary email)	
Are you a continuing Delegate? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If yes, how long have you served as a Delegate? <u>2 years</u>	

Why are you interested in becoming a Delegate? Please describe the skills and experiences you would bring to the Delegate Assembly.

I would like to be a delegate to improve my board member skills. The skills I bring are of leadership, transparency and good communication.

Please describe your activities and involvement on your local board, community, and/or CSBA.

I have served as Governing Board President. I currently serve as chairman of the board for the National City Chamber of Commerce. I am also an active member of the Host Lions Club. I have been instrumental in events like the Fourth of July carnival, Spirit of the Holidays event, which helps local families in obtaining a free meal for Thanksgiving. OneSight Eye Clinic is a yearly event I am also a part of. I attend many functions in representation of the National School District and Governing Board in the community. I actively support our local Middle and High Schools.

What do you see as the biggest challenge facing governing boards and how can CSBA help address it?

What I see as the biggest challenge is education funding. The budget is failing public school students in California and I want to help change this.



2018 Delegate Assembly Candidate Biographical Sketch Form

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Signature: Maria Dalla

Date: December 13, 2017

Name: <u>Maria Dalla</u>	CSBA Region-subregion #: <u>17</u>
District or COE: <u>National School District</u>	Years on board: <u>Three</u>
Profession: <u>Retired</u>	Contact Number: (please v <input checked="" type="checkbox"/> Cell <input type="checkbox"/> Home <input type="checkbox"/> Bus.) <u>619-318-4031</u>
*Primary E-mail: <u>mdalla@nsd.us</u>	
(*Communications from CSBA will be sent to primary email)	
Are you a continuing Delegate? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If yes, how long have you served as a Delegate? _____	

Why are you interested in becoming a Delegate? Please describe the skills and experiences you would bring to the Delegate Assembly.

I am seeking to become a California School Boards Delegate because I want to participate in the policy making process to ensure that the California School Boards Association reflects the interests of the National School District and all school districts and county offices throughout the state. I have completed the California School Boards Association Masters in Governance Program and will continue to gain insight by seeking every opportunity to be informed and continuing to learn. I am ready to fulfill a critical governance role within the Association as a delegate.

Please describe your activities and involvement on your local board, community, and/or CSBA.

Community involvement and a fierce desire to advocate for the students of the National School District is my main motivation for having sought election to the National School District Governing Board. During my first few years as a school board member, I have dedicated a great deal of time educating myself and gaining skills that will help me make informed decisions for the betterment of our students and our district.

What do you see as the biggest challenge facing governing boards and how can CSBA help address it?

I see the allocation of school districts' limited resources as the biggest challenge facing most governing boards. There are many additional programs and projects that would benefit our students, but there is only "one pot of money" and many essential financial responsibilities pertaining to running a district that must be considered. CSBA can help governing boards by continue to foster effective relationships with the Legislature, the Governor's office, Congress, the White House, administrative agencies and educational organizations to provide us the latest news and facts so that we can render effective local policy decisions that affect our districts.



2018 Delegate Assembly Candidate Biographical Sketch Form

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Signature: Eleanor Juanita Evans Date: 10/18/2017

Name: <u>Eleanor Juanita Evans</u>	CSBA Region-subregion #: <u>17</u>
District or COE: <u>Oceanside Unified School District</u>	Years on board: <u>9 Months</u>
Profession: <u>Trustee (Former Classroom Teacher)</u> Contact Number: (please check <input checked="" type="checkbox"/> Cell <input checked="" type="checkbox"/> Home <input checked="" type="checkbox"/> Bus.) <u>760.580.7208</u>	
*Primary E-mail: <u>Eleanor.Evans@oside.us</u>	
(*Communications from CSBA will be sent to primary email)	
Are you a continuing Delegate? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	If yes, how long have you served as a Delegate? <u>5 Months</u>

Why are you interested in becoming a Delegate? Please describe the skills and experiences you would bring to the Delegate Assembly.

I am an activist, organizer, scholar, and listener. I am a product of public education. My education began in a chicken shack that my parents converted to a one room school house for my cousins and myself because the Klan had burnt down the segregated school for Black students. I believe in quality public education for all students regardless of zip code, socio-economic status, sexual orientation/gender identity, or degree of skin melanin. As an educator, my passion has always been my classroom. I pride myself on the huge academic achievement strides of students under my tutelage. I have had many leadership roles from Director, Youth Conservation Core; administrator and facilitator at both school sites and central district offices. I was one of the California State Board of Education Commissioners who originated, wrote, and edited the California Common Core Academic State Standards. I am a Commissioner for the Commission on Credential Proficiency Commission, State of California Board of Education. I am a team player and a team leader. I believe in social justice, economic advancement, ethnic studies and cultural acceptance for all people.

Please describe your activities and involvement on your local board, community, and/or CSBA.

As a new member of the Oceanside Unified School District Board of Trustees, I have been a sponge to absorb the operations, governance, nuances, practices, and core values of the OUSD Board of Trustees as the Board of Trustees carries out the duties and responsibilities of the core values and beliefs of our greater Oceanside Community. I am actively involved with promoting dual immersion of languages in the primary and secondary schools. I am actively involved in engaging and promoting our parents' voice by participating in the OUSD District Parent Advisory Committee to understand how OUSD's LCAP objectives and LCFF meshed/are meshing together. My primary focus is our students achieving to the very best of his/her ability in all areas of development.

What do you see as the biggest challenge facing governing boards and how can CSBA help address it?

In our everchanging social, political, and economic environment, the biggest challenges facing governing boards are to enable and empower our public school systems to thrive - not just survive. There are a litany of challenges included but not limited to poverty and school funding, class size and teacher morale, family factors and student behavior and attitudes; technology and media literacy; ethnic studies and gender inclusiveness; social-emotional learning and bullying; trust and transparency. There is not a magic bullet nor instant panacea for any of these issues but we must be ever vigilant, mindful, creative, and think outside of the box. The underlining solvent for a huge number of these challenges is finance - management skills. Money is the Mother's milk in education.



2018 Delegate Assembly Candidate Biographical Sketch Form

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Signature: Date: 1/5/18

Name: <u>Armando Farías</u>	CSBA Region-subregion #: <u>17</u>
District or COE: <u>Chula Vista Elementary School District</u>	Years on board: <u>1</u>
Profession: <u>School Principal</u>	Contact Number: (please v <input type="checkbox"/> Cell <input type="checkbox"/> Home <input type="checkbox"/> Bus.) _____
*Primary E-mail: <u>armando.farias@cvesd.org</u>	
(*Communications from CSBA will be sent to primary email)	
Are you a continuing Delegate? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If yes, how long have you served as a Delegate? _____	

Why are you interested in becoming a Delegate? Please describe the skills and experiences you would bring to the Delegate Assembly.

It is my interest to become a CSBA delegate for multiple reasons. First, I am committed to providing advocacy on behalf of children and public education. Second, I am interested in serving on strengthening lines of communication among CSBA and local board member and school districts. Furthermore, supporting policies that advocate for the success of stakeholders in education it's my calling. As an educator, school administrator and school board member, I bring multiple skills to the delegate assembly. I am well versed on instruction, leadership and team building.

Please describe your activities and involvement on your local board, community, and/or CSBA.

As a school board member I am involved on ensuring our School District continues to provide a world-class education to our students. I am a member of the Special Education Advisory Committee and work with multiple stakeholders on ensuring our most vulnerable students continue to receive supports that would ensure their academic progress. Additionally, I visit school sites and meet with different groups of people to monitor the morale and safety of our school environments.

What do you see as the biggest challenge facing governing boards and how can CSBA help address it?

There are multiple challenges that confront governing boards today. The lack of resources and districts' inability to provide equity among all students continues to be major concerns. CSBA, through its strong policy direction and communication, provides support to public education's leadership. In addition, CSBA commitment to students' advocacy ensures school districts and board members receive the tools to materialize their visions.



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Signature: Laurie Humphrey Date: 1/1/2018

Name: <u>Laurie Humphrey</u>	CSBA Region-subregion #: <u>17</u>
District or COE: <u>Chula Vista Elementary</u>	Years on board: <u>one</u>
Profession: <u>Retired teacher</u>	Contact Number: (please <input checked="" type="checkbox"/> Cell <input type="checkbox"/> Home <input type="checkbox"/> Bus.) <u>619 987-7194</u>
*Primary E-mail: <u>lauriehumphrey@gmail.com</u>	
(*Communications from CSBA will be sent to primary email)	
Are you a continuing Delegate? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If yes, how long have you served as a Delegate? _____	

Why are you interested in becoming a Delegate? Please describe the skills and experiences you would bring to the Delegate Assembly.

I'm interested in being a delegate because I feel it is a great way to continue to learn and grow as a board member. It is the best way to stay informed, to network and to share information with other members across the state. I am a retired teacher from the district that I now serve so I would bring a unique perspective to the committee.

Please describe your activities and involvement on your local board, community, and/or CSBA.

I have just completed my first year as a board member and have already contributed to making positive changes in our district. For example, reinstating participation in employee recognition at the local and county levels. I grew up in the community, attended the schools as well as taught for 23 years. I am an active volunteer in my church as well as in a sixth grade classroom weekly. I have attended two of the CSBA conferences as well as the new board member training.

What do you see as the biggest challenge facing governing boards and how can CSBA help address it?

One of the biggest challenges facing governing boards will be the impact of pension cost increases. Pension costs are set to triple by the year 2024 and most districts are going to have to rely on their reserves to cover the costs. Many programs will be either reduced or cut entirely. CSBA urges additional funding from the state as well as keeping the delegates informed on the latest information affecting their districts.



2018 Delegate Assembly Candidate Biographical Sketch Form

DUE: Sunday, January 7, 2018

Mail to: CSBA | Attn: Executive Office | 3251 Beacon Blvd., West Sacramento, CA 95691 | fax: (916) 371-3407 | or email: nominations@csba.org.

Please complete, sign and date this required one-page candidate biographical sketch form. An optional, one-page, single-sided, résumé may also be submitted; both will be copied exactly as received. Please do not state "see résumé" and please do not re-type this form. Any additional page(s) exceeding this one-page candidate form will not be accepted. It is the candidate's responsibility to confirm that all nomination materials have been received by the CSBA Executive Office. Late submissions will not be accepted. If you have any questions, please contact the Executive Office at (800) 266-3382.

Your signature indicates your consent to have your name placed on the ballot and to serve as a Delegate, if elected.

Signature: Claudine Jones Date: 11/4/17

Name: <u>Claudine Jones</u>	CSBA Region-subregion #: <u>17</u>
District or COE: <u>Carlsbad Unified School District</u>	Years on board: <u>4</u>
Profession: <u>Financial Contractor</u>	Contact Number: (please <input type="checkbox"/> Cell <input type="checkbox"/> Home <input checked="" type="checkbox"/> Bus.) <u>760-331-5000</u>
*Primary E-mail: <u>cjones@carlsbadusd.net</u>	
(*Communications from CSBA will be sent to primary email)	
Are you a continuing Delegate? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If yes, how long have you served as a Delegate? <u>3</u>	

Why are you interested in becoming a Delegate? Please describe the skills and experiences you would bring to the Delegate Assembly.

Having served the Region #17 Delegate Assembly (DA) for the last 3 years has been a rewarding and invaluable experience. I'm interested in continuing to serve my region because the members of DA provide critical information to CSBA about our regional concerns and issues. I feel it's important to continue providing the North County coastal perspective to ensure our students' needs and issues are properly addressed. The Region #17 delegates work hard and collaborate to use our strong relationships with local legislators to advance CSBA's legislative priorities. I want to continue this work and build on recent successes such as, the school energy coalition, which brought together over 39 districts in the region to advocate for lowered energy costs and fair rates for solar schools. On the state-level, our delegates helped provide information and insight about the adverse impacts of the reserve cap on local budgets. After 3 years of working with our legislators, CSBA successfully passed legislation that greatly minimized any future impact.

Please describe your activities and involvement on your local board, community, and/or CSBA.

I am currently serving on two PTA executive boards as parliamentarian and legislative chair. I am the parent co-leader of my daughter's competitive show choir team. I am currently serving as secretary to the Executive Board of the San Diego CA School Boards Association. In addition to serving on Delegate Assembly, I serve as CUSD's representative for the CA suburban school district legislative team and as a district audit committee member. I am the education committee chair of our local League of Women Voters. I've also served for 3 years as site validator for CSBA's Golden Bell award.

What do you see as the biggest challenge facing governing boards and how can CSBA help address it?

I believe the biggest challenge facing governing boards today is the lack of adequate funding for growing fiscal issues such as, escalating employment costs, pension liabilities, loss of federal funding, and the growing costs of technology, transportation and Special Education. I believe CSBA is poised to help local boards address these challenges through coordinated legislative action and a growing grass-roots program. I am a proud supporter of CSBA and I ask for your vote to continue serving our region as a delegate. Thank you.



2018 Delegate Assembly Candidate Biographical Sketch Form

DUE: Sunday, January 7, 2018

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Signature: *Elva Salinas* Date: 12/21/17

Name: <u>Elva Salinas</u>	CSBA Region-subregion #: <u>17</u>
District or COE: <u>Grossmont Union High School District</u>	Years on board: <u>1</u>
Profession: <u>College Professor</u>	Contact Number: (please <input checked="" type="checkbox"/> Cell <input type="checkbox"/> Home <input type="checkbox"/> Bus.) <u>619-244-2939</u>
*Primary E-mail: <u>boardmembersalinas@gmail.com</u>	
(*Communications from CSBA will be sent to primary email)	
Are you a continuing Delegate? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If yes, how long have you served as a Delegate? _____	

Why are you interested in becoming a Delegate? Please describe the skills and experiences you would bring to the Delegate Assembly.

Becoming a CSBA Delegate would help me grow as an educational advocate by providing me the environment to learn more about legislation affecting education. My extensive experience as an educator, PD coordinator, and program coordinator at the Community College level makes me a valuable asset to CSBA. I have been a professor at San Diego City College for 34 years, teaching Cosmetology (CTE) for 16 years and English/Chicano/a Studies for 18 years. Our students feed to us from the lowest socio economic regions in our city and are the most diverse population of any college in our region, so I know the importance of integrated student services and academic support programs, including student centered pedagogy/andragogy, and project based learning to ensure student success. For the last 15 years I have coordinated PD programs, ensuring the conscientious implementation of multiple state mandated initiatives, federal, state grants. As a CSBA delegate I would support and advocate for more PD for all staff members, culturally relevant and experiential education for our students, and adequate funding for our schools.

Please describe your activities and involvement on your local board, community, and/or CSBA.

I have attended 2 CSBA Conferences since I was elected to office last year. Working alongside the Superintendent, his staff and seasoned board members ensured that I learn everything I needed to know to make well-informed decisions. I toured most of our 13 high schools and other sites, officiated four graduations, attended several award and represented our board on the District English Learner Advisory Committee. I participated in the 4th Annual East County Educational Alliance Summit; this coalition was created by the Grossmont-Cuyamaca Community College District and the Grossmont Union High School District to provide East County high school students a more direct path to college and a career. The San Diego Performing Arts League awarded me with the Star Award for bringing more than 3000 underserved students to the La Jolla Playhouse; recently I helped coordinate an LJP theater experience on the UCSD campus for students in our district. Most recently I was included in the book Chicana Tributes: Activist Women of the Civil Rights Movement-Stories for the New Generation for the work I have done in the immigrant rights communities.

What do you see as the biggest challenge facing governing boards and how can CSBA help address it?

The biggest challenge facing governing boards is the lack of public school funding to provide first-rate education that prepares our students for a culturally diverse, technologically sophisticated and global society. Our teachers, staff and administrators are being asked to do more and more with fewer and fewer resources. Accountability to the state is high and fiscal support is very low. In our district, inadequate charter schools are taking resources sorely needed by our schools; stricter regulation is needed. State funding timelines and monetary fluctuations, always a guessing game, makes it impossible to create a solid 5-year education plan or fiscal consistency. It is imperative that CSBA advocates an increase and adequate revenue for public education and charter school accountability through upcoming legislation.



2018 Delegate Assembly Candidate Biographical Sketch Form

DUE: Sunday, January 7, 2018

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Signature: Alma Sarmiento Date: 12/13/17

Name: <u>Alma Sarmiento</u>	CSBA Region-subregion #: <u>17</u>
District or COE: <u>National School District</u>	Years on board: <u>24</u>
Profession: <u>Ret. Job Developer</u>	Contact Number: (please v <input type="checkbox"/> Cell <input type="checkbox"/> Home <input type="checkbox"/> Bus.) <u>(619) 987-1974</u>
*Primary E-mail: <u>asarmiento@nsd.us</u>	
(*Communications from CSBA will be sent to primary email)	
Are you a continuing Delegate? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If yes, how long have you served as a Delegate? _____	

Why are you interested in becoming a Delegate? Please describe the skills and experiences you would bring to the Delegate Assembly.

After 24 years as a Governing Board Member in the National School District, I feel that I have many years of expertise to offer. After attending CSBA's Annual Education Conference for all these years I've found that there is always something new to learn and I still look forward to attending. I've participated in three different Superintendent searches, and I've been involved in negotiations with our local bargaining units and have sat at the table as well. I've also participated in numerous Superintendent evaluations. As a retired Job Development Specialist I've sat in on many interviews for Principals and Administrative staff. I've also served on our Chief of Police's Advisory Committee and several other capacities with our local law enforcement. I've served on many Boards of Directors including the National City Chamber of Commerce, American Cancer Society, Boys & Girls' Clubs, Little League baseball, Girls' Softball, Band Boosters, Quarterback Club and many others. I've also served on our Congressional Advisory Committee in several capacities as well as the Superintendent's Advisory Committee at the secondary level.

Please describe your activities and involvement on your local board, community, and/or CSBA.

I've served as Board President on more than one occasion as well as Chairperson of the South Bay Region Boards of Education which consisted of four elementary school districts, two high school districts, and the community college district. I'm currently on the district Fundraising Committee and served on a committee which evaluated our Family Resource Center. I also served on our Uniform Adoption Committee in the past and our Zero Tolerance Committee. I formed and chaired our district's Safe Routes to Schools committee and recruited community members, city leaders, teachers, and Principals. We were able to bring in \$4.5 million to our small town and received high praise from the state level for our collaboration with the community. Throughout my tenure on the Governing Board I have been a constant supporter for fine arts for our children and will continue to be.

I have completed the Masters in Governance Program and attended the annual conference, which have strengthened my abilities as a member of the Governing Board.

What do you see as the biggest challenge facing governing boards and how can CSBA help address it?

The elephant in the room is the constant lack of funding at the state level. This has been going on the entire time I have served on the board. CSBA did an excellent job of hosting our gubernatorial candidates at the last conference which was ideal in bringing to their attention, the need for more money for our children. It provided us with an opportunity to get their attention and see what a dynamic force we are as champions for our children. It reminds me of our Joint School Boards Coalition when we got the attention of our local leaders by joining forces and showing them the strength of the population that we serve and how we best represented their constituency. CSBA's Legislative Day is a great opportunity to meet with our local representatives and I feel that we should expand on that and meet with them regularly so that they fully understand the needs in our individual communities.



Delegate Assembly Biographical Sketch Form

Due: Sunday, January 7, 2018

Mail to: CSBA | Attn: Executive Office | 3251 Beacon Blvd., West Sacramento, CA 95691 | or fax: (916) 371-3407 | or email: lgosselin@csba.org

Please complete, sign and date this required one-page biographical sketch form. An optional, one-page, single-sided, résumé may also be submitted. Please do not state "see résumé" and please do not re-type this form. If you have any questions, please contact the Executive Office at (800) 266-3382.

Your signature indicates your consent to serve

Signature: [Handwritten Signature] Date: 1/4/2018

Name: <u>Debra H Schade</u>	CSBA Region-subregion #: <u>17</u>
District: <u>Solana Beach School District</u>	Years on board: <u>14</u>
Profession: <u>Health Research</u>	Contact Number: (please V <input type="checkbox"/> Cell <input type="checkbox"/> Home <input type="checkbox"/> Bus.) <u>8585252625</u>
Primary E-mail*: <u>dschade@sbsd.net</u>	
(*Communications from CSBA will be sent to primary email)	
Are you a continuing Delegate? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If yes, how long have you served as a Delegate? <u>2 years</u>	

Why are you interested in becoming a Delegate? Please describe the skills and experiences you would bring to the Delegate Assembly.

I have served as a Delegate for Region 17 for 2 years and on the Solana Beach School District Board for 15 years. During this time I have been involved in a wide variety of education and local governance issues. I want to bring my record of leadership and advocacy to continue to represent Region 17. As a board member, I have been involved in our Regional Legislative Action Network and accompanied our superintendents to Sacramento to meet with legislators over issues concerning education in California. I have also represented our district on joint education committees with the mayor and members of the Solana Beach City Council and San Diego City Council members. Since 2002 I have been an active member of CSBA attending workshops, continuing education and annual conferences. I completed the CSBA Masters in Governance training. I have also attended the Coalition for Adequate School Housing (CASH), Small School District Association (SSDA), National School Board Association (NSBA) and California Women Lead Annual Conferences.

Please describe your activities and involvement on your local board, community, and/or CSBA.

I currently serve on the Region 17 Delegate Assembly and San Diego School Board Association. I participated in the 2017 Golden Bell Award site visits, serve on the 2018 CSBA Nominating Committee and member of the 2017 Honoring Our Own Gala Committee. As an active leader in education, I have been involved as a volunteer and advocate for the past 18 years. Initially serving as a classroom volunteer, PTA member, Foundation and School Site President, I was elected to the board in 2002. During my tenure on the board I have served as Board representative to various district and regional committees including North County Consortium for Special Education (NCCSE), San Dieguito Alliance for Drug Free Youth, District Wellness Committee, Child Nutrition Focus Group, Facilities Master Planning Committee, District Envision Team, District Recycling Committee and Design Committees for Skyline and Solana Vista Elementary. In 2016 I was nominated for ACSA Region 18 School Board Member of the Year for work in STEM education and innovation. Our STEM program received a 2016 Golden Bell Award. I have been involved in many volunteer and community service activities.

What do you see as the biggest challenge facing governing boards and how can CSBA help address it?

The biggest challenge facing governing boards is the recent concurrent amount of change effecting students and education in California as well as the continued fight for adequate state funding. New standards have challenged districts to train and support staff in new curriculum and implementation for the classrooms. Our new student assessment system challenges districts and board members to understand and interpret results for improvement and celebration. Changes to the way school districts are funding through the Local Control Funding Formula (LCFF) and development of a strong Local Control Accountability Plan (LCAP) are also a current focus for board members. CSBA has been at the forefront of these changes and continues to provide information, education and support for districts and board members in their efforts to face the staggering amount of changes in education while focus on a positive vision for the future. With opportunities for collaboration, education, and communication CSBA helps by providing support of focused strong leadership for board members during this time of change.

DEBRA H. SCHADE PH.D.
Solana Beach School District
SOLANA BEACH, CALIFORNIA 92075
dschade@sbsd.net

PUBLIC SERVICE

SOLANA BEACH SCHOOL DISTRICT BOARD OF TRUSTEES

ELECTED 2002

PRESIDENT 2016-PRESENT, 2006-2008 • VICE PRESIDENT 2004-2005, 2014-2016

SCHOOL DISTRICT COMMITTEES: DISTRICT WELLNESS COMMITTEE • SOLANA VISTA DESIGN COMMITTEE • SKYLINE ELEMENTARY DESIGN COMMITTEE • PROPOSITION JJ • SOLANA BEACH EDUCATION FOUNDATION • DISTRICT SCHOOL SITE PLANNING COMMITTEE • DISTRICT STRATEGIC PLANNING COMMITTEE • DISTRICT GATE COMMITTEE • CHILD NUTRITION FOCUS GROUP • DISTRICT RECYCLING COMMITTEE • ENVISION COMMITTEE STEM INITIATIVE • NORTH COUNTY CONSORTIUM FOR SPECIAL EDUCATION (NCCSE) REPRESENTATIVE

SAN DIEGO COUNTY SCHOOL BOARD ASSOCIATION MEMBER 2016 - PRESENT

CSBA INVOLVEMENT

MASTERS IN GOVERNANCE (MIG GRADUATE 5/2016) • REGION 17 DELEGATE 2016 - PRESENT • 2018 CSBA NOMINATING COMMITTEE • CSBA GOLDEN BELL SITE VISIT 2016 • CSBA MIG CURRICULUM TASK FORCE 2016 • CSBA ANNUAL CONFERENCE ATTENDEE SINCE 2002 • CSBA BOARD RETREAT WORKSHOP • SCHOOLS FOR SOUND FINANCE MEMBER AND WORKSHOP PARTICIPANT • SMALL SCHOOL DISTRICT ASSOCIATION (SSDA) OF CALIFORNIA CONFERENCE ATTENDEE • COALITION FOR ADEQUATE SCHOOL HOUSING (CASH) ANNUAL CONFERENCE ATTENDEE • NATIONAL SCHOOL BOARD ASSOCIATION (NSBA) ANNUAL CONFERENCE ATTENDEE • CALIFORNIA STEM CONFERENCE ATTENDEE

LEGISLATIVE EXPERIENCE

REGIONAL LEGISLATIVE ACTION NETWORK • SCHOOLS FOR SOUND FINANCE REGIONAL AND STATE MEETINGS • MEETINGS REGARDING EDUCATION ISSUES WITH LEGISLATORS IN SAN DIEGO AND SACRAMENTO INCLUDING STATE ASSEMBLYMAN ROCKY CHAVEZ, STATE SENATOR TONI ATKINS, STATE ASSEMBLYMAN TODD GLORIA, FORMER U.S. REPRESENTATIVE RANDY CUNNINGHAM, FORMER STATE SENATOR DEDE ALPERT, FORMER STATE SENATOR BILL MORROW, FORMER ASSEMBLYMAN MARK WYLAND, FORMER SAN DIEGO CITY COUNCILMAN SCOTT PETERS, FORMER SAN DIEGO CITY COUNCILWOMEN SHERRI LIGHTNER AND STATE SENATOR MARTY BLOCK • CITY OF SOLANA BEACH LIAISON COMMITTEE WITH MEMBERS OF SOLANA BEACH CITY COUNCIL • CALIFORNIA WOMEN LEAD CONFERENCE ATTENDEE

COMMUNITY SERVICE

LEAGUE OF AMAZING PROGRAMMERS BOARD MEMBER • SAN DIEGUITO ALLIANCE FOR DRUG FREE YOUTH • KIDS KORPS USA CHAPTER PRESIDENT • TEEN KORPS USA CHAPTER PRESIDENT • TEEN VOLUNTEERS IN ACTION (TVIA) PARENT VOLUNTEER • SITE COUNCIL PRESIDENT • SOLANA BEACH EDUCATION FOUNDATION SITE PRESIDENT • SCHOOL PLAYGROUND VOLUNTEER • SKYLINE YOUNG SCIENTIST CLUB COORDINATOR • CLASSROOM VOLUNTEER • CANYON CREST ACADEMY BOYS SOCCER PARENT LIAISON • CANYON CREST ACADEMY BOYS WATER POLO PARENT LIAISON • MIRACLE LEAGUE OF SAN DIEGO VOLUNTEER • SAN DIEGO SURF SOCCER TEAM MANAGER • DEL MAR WATER POLO CLUB TEAM MANAGER • EARL WARREN SURF TEAM MANAGER

PERSONAL

PH.D. PUBLIC HEALTH PROMOTION • MARRIED WITH THREE SONS WHO ATTEND(ED) SOLANA BEACH SCHOOL DISTRICT AND SAN DIEGUITO UNION HIGH SCHOOL DISTRICT SCHOOLS



2018 Delegate Assembly Candidate Biographical Sketch Form

DUE: Sunday, January 7, 2018

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Your signature indicates your consent to have your name placed on the ballot and to serve as a Delegate, if elected.

Signature: Marla Strich Date: 12-12-17

Name: <u>Marla Strich</u>	CSBA Region-subregion #: <u>17</u>
District or COE: <u>Encinitas Union ESD</u>	Years on board: <u>19</u>
Profession: <u>Sales</u> Contact Number: (please check <input checked="" type="checkbox"/> Cell <input type="checkbox"/> Home <input type="checkbox"/> Bus.) <u>760-519-7882</u>	
*Primary E-mail: <u>marla.strich@eusd.net</u>	
(*Communications from CSBA will be sent to primary email)	
Are you a continuing Delegate? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	If yes, how long have you served as a Delegate? <u>1 year</u>

Why are you interested in becoming a Delegate? Please describe the skills and experiences you would bring to the Delegate Assembly.

It is an honor to serve as a CSBA delegate, helping to formulate policy for the association, as well as assisting school boards throughout California in their vital work. I am a passionate advocate for public education, having traveled numerous times to Sacramento with CSBA, and to Washington, DC with NSBA to advocate on behalf of public education. I am a "big picture" thinker, and make decisions within that context in order to ensure that our actions benefit the greatest number of students. I am an articulate speaker, and have experience in dealing with the media.

Please describe your activities and involvement on your local board, community, and/or CSBA.

I have served on the EUSD Board for 19 years. During my tenure I have been Board President four times. As noted above, I have attended legislative advocacy sessions as part of both CSBA and NSBA. I am a continuous learner, having completed the Masters in Governance program. I have consistently attended CSBA's AEC, as well as numerous NSBA Conferences, and have presented at both. I also attended CSBA's inaugural Leadership Conference.

I have a long history of leadership in my community, having served as school site council chair, PTA Legislative Vice President and long-term Girl Scout leader.

What do you see as the biggest challenge facing governing boards and how can CSBA help address it?

We must continue to defend and promote public education as the keystone of a democratic society. We must ensure that public education is adequately funded in California, so we can provide the world class, forward-looking education that our children deserve.



2018 Delegate Assembly Candidate Biographical Sketch Form

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Your signature indicates your consent to have your name placed on the ballot and to serve as a Delegate, if elected.

Signature: C. Vargas Date: 12/19/17

Name: <u>Cipriano Vargas</u>	CSBA Region-subregion #: <u>17</u>
District or COE: <u>Vista USD</u>	Years on board: <u>1</u>
Community Profession: <u>Organizer</u>	Contact Number: (please <input checked="" type="checkbox"/> Cell <input type="checkbox"/> Home <input type="checkbox"/> Bus.) <u>760-213-4498</u>
*Primary E-mail: <u>CVargas.trustee@gmail.com</u>	
(*Communications from CSBA will be sent to primary email)	
Are you a continuing Delegate? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If yes, how long have you served as a Delegate? <u>1</u>	

Why are you interested in becoming a Delegate? Please describe the skills and experiences you would bring to the Delegate Assembly.

As a current Delegate, I am invested in this organization and improving outcomes for students. I am a former teacher who was encouraged to run because of the inequities. I have served as a board member for the California University System. Education continues to play an important role, we need to ensure those opportunities continue.

- CSUSM Alumni Association Board of Directors
- CSBA Delegate
- President of North County SD Latino Democrats
- Community Organizer for SEIU 221
- District Delegate for State Democratic Party

What do you see as the biggest challenge facing governing boards and how can CSBA help address it?

- There seems to be a wave of newly elected board members, CSBA can continue to be a key point of contact for resources. We are at a crucial time in politics, both at the State & Federal level we must be vocal and present. Lastly, boards need to continue to put equity at the forefront, our students need it.

Cipriano Vargas

cvargas.trustee@gmail.com
(760) 213-4498 Available Monday- Friday after 3pm PST

1086 Naomi Dr.
Vista, CA 92083

EDUCATION

- California State University San Marcos, San Marcos, CA
- Bachelor of Arts in Sociology* May, 2014
- Minor in Spanish and Women's Studies
 - 3.25 Cumulative GPA
 - Member of Order of Omega- National Greek Leadership Honor Society 2013 - 2014

EXPERIENCE

- SEIU 221, San Diego, CA September, 2017 - Present
- Flip the 49th Neighbors in Action Field Organizer*
- Field Strategy plan for voter engagement, voter registration and leadership building
 - Weekly canvasses and phonebanks with organization in the district
 - Organizing communities across CD 49th with action plan to target voters
- San Marcos Unified School District, San Marcos, CA September, 2016 - Present
- Substitute Teacher*
- Working in various grade levels for a school district of 21,000 students.
- KIPP Esperanza/Teach for America, San Antonio, TX June, 2014 – June 2016
- Kindergarten Teacher*
- Texas Teaching Certification in General Elementary EC-6 and Bilingual Education
 - Teach and deliver effective Spanish lessons to forty-four kindergartners.
 - Reach academic success through play based learning, parent workshops, culturally relevant teaching pedagogy and meeting the social & emotional needs of students.
 - Participated in an intensive summer training program to develop the skills and knowledge needed to achieve significant gains in student achievement. Simultaneously taught summer school program for students in Houston Independent School District (HISD) under the supervision of a faculty of experienced teachers.
 - Shared best practices for Spanish speaking students via teacher exchange program in Mexico
 - Participated in teacher development around Culturally Responsive Teaching, Restorative Justice and bilingual education.
- CSU Board of Trustees, Long Beach, CA July 2012 - June 2014
- Student Trustee*
- Co-represented the interests of 437,000 students to a 25 member board, with oversight of the 23 campus California State University System.
 - Worked with students to ensure that policies reviewed by the board were consistent in supporting student success and academic achievement.
 - Reviewed student graduation initiatives that incorporated learning communities, blending learning, remedial summer courses for English and math, in addition to programs that help push on academic success.
- Migrant Education Region IX, Vista, CA May 2013 - May 2014
- Teacher's Assistant*
- Assisted a teacher in a classroom of English language learners through small group work.
 - Developed and facilitated workshops on access to college and navigating college as a first generation college student.

Skills

- Spanish and English instruction for early childhood (Bilingual education)
- K-12 and Higher Education Policy Research, community organizing and public speaking
- Computer skills including Microsoft word, excel and PowerPoint

Leadership

- Schoolboard Member elect of Vista Unified School District November 2016- Present
- Elected by the community to provide leadership and citizen oversight to VUSD.